



Structural Reform Support Programme

**Heads of Tax Administration meeting
"Looking towards 2025"
13-14 June 2018, Thessaloniki, Greece**

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SRSS

Structural Reform Support Service

Established in 2015 to provide support for structural reforms



Offices in
Brussels, Athens
and **Nicosia**



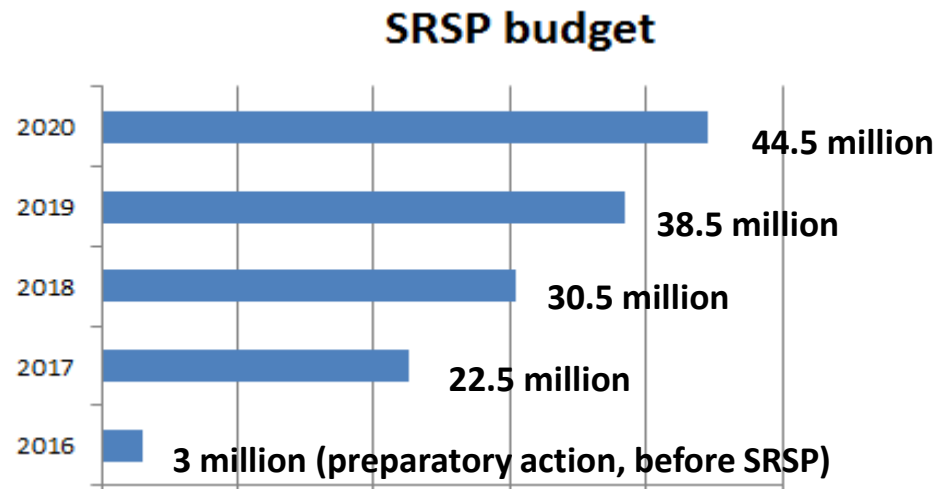
About **180 staff**

- focus on **implementation**
- **support on the ground - tailor-made**, covering all reform stages
- provided only **upon request** from a Member State

Structural Reform Support Programme

Programme for ALL EU Member States

- SRSP "dedicated" budget: €142.8 million(2017-2020)



- "Additional" budget: voluntary contribution from Member States
- Commission proposal to increase budget for SRSP 2019-2020 by €80 million

NO CO-FINANCING required by member states

Context in which support is provided

- Member States submit a request regarding...

Member State's own reform priorities

- To achieve cohesion, investment, growth, job creation and competitiveness

Economic governance processes

- European Semester recommendations
- Union Law
- EU policy priorities
- Better use of EU funds

Adjustment programmes

- Adjustment programme reform agendas

- Member States have the ownership of each reform

SRSP 2017 & 2018 – General trends

- Demand for technical support has **exceeded expectations**
- The SRSS has extended its geographic coverage to **almost all EU Member States**
- Projects are becoming **more substantial** both in the **scope and the level of ambition**

Structural Reform Support Service

Scope: a wide range of areas

Governance and public administration

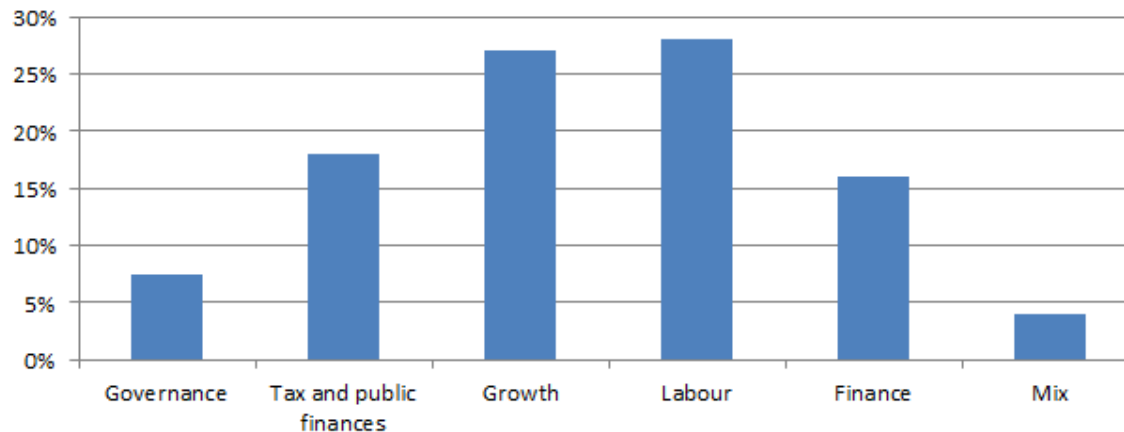
Tax revenue and public financial management

Growth and business environment

Labour market, health and social services

Financial sector and access to finance

SRSP per area:



SRSP 2017

Support to Revenue Administrations and PFM

REVENUE ADMINISTRATION

DESIGNING A COMPLIANCE STRATEGY

PREVENTING AND TACKLING VAT FRAUD

TAX ADMINISTRATION DIAGNOSTIC ASSESSMENT TOOL (TADAT)

STRENGTHENING THE AUDIT FUNCTION

IMPROVING TAXPAYER SERVICES

ENHANCING THE DISPUTE RESOLUTION PROCESS

CHANGE MANAGEMENT

PUBLIC FINANCIAL MANAGEMENT

SPENDING REVIEWS AND BUDGET PREPARATION

ACCRUAL ACCOUNTING

FISCAL COUNCILS

SUPREME AUDIT INSTITUTIONS

TAX POLICY

TAX LEGISLATION

TAX GAP ANALYSIS

TAX MODELLING

TRANSFER PRICING AND FIGHT AGAINST AGGRESSIVE TAX PLANNING

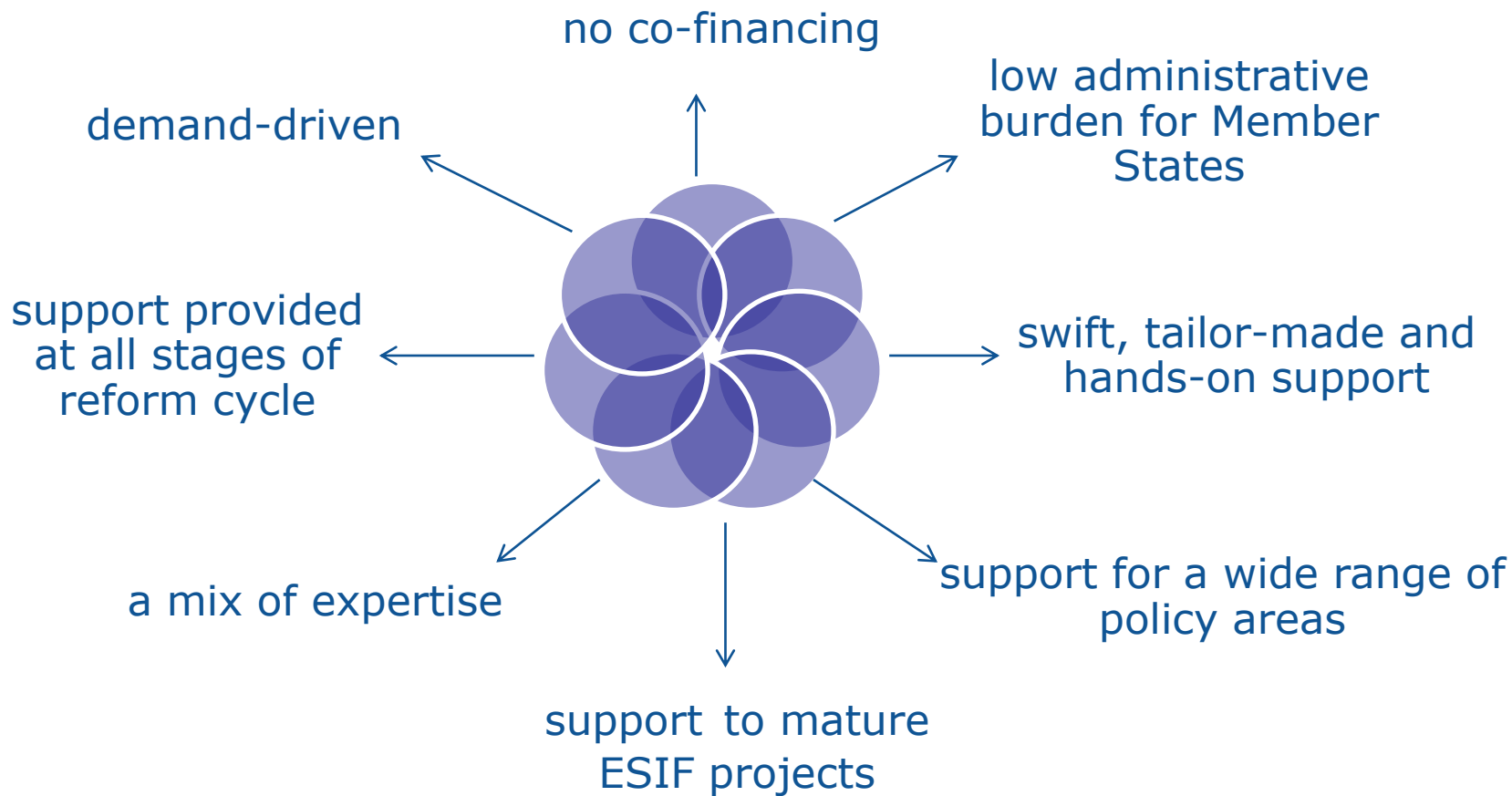
MICRO AND MACRO SIMULATIONS

Broad range of instruments and support

SRSS

- Provides **direct support** from the Commission services
- Coordinates **support from the public administrations** of Member States and/or agencies
- Coordinates **support from international organisations**
- Contracts with the **private sector**

Benefits of SRSP



Example: Support in the IT field

- **Aim:**
Support in modernization of IT processes in the tax administration
- **Swift and tailor-made support:**
use of the Commission's framework contracts
- **Mix of expertise:**
private and public sector experts
- **Low administrative burden:**
all procurement by SRSS
- **Support provided at all stages of reform cycle:**
scoping, design and implementation
- **ESIF:**
preparation of technical specifications for ESIF



More examples



Set-up of an independent revenue agency



Optimising Processes in tax administration



Modernising tax audits



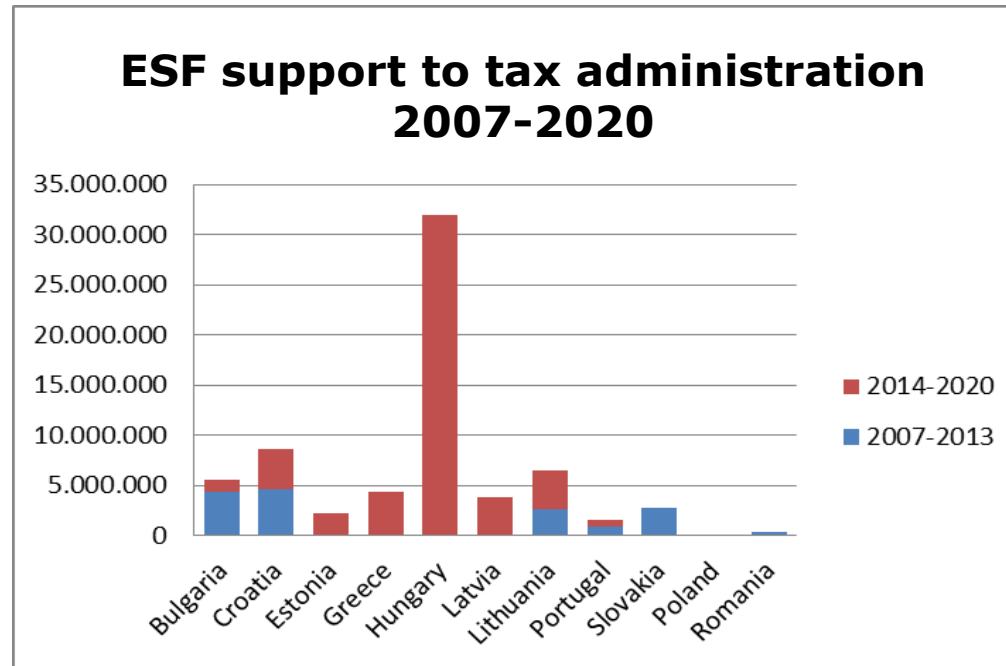
CIT Gap Analysis

Support through ESIF (1/2)

Revenue administrations may be supported by ESIF (ESF and ERDF):

- **Under Thematic Objective 11** - for enhancing institutional capacity of public administration
- **Under Thematic Objective 2** – mainly for hardware/ICT infrastructure

Support through ESIF (2/2)



SRSS provides support to Member States to **mature** ESIF projects and **increase absorption**

SRSP 2019 requests

Request for support by **31 October 2018**

- All requests from one Member State are submitted in a **centralised way through the National Coordinating Authority**



Looking forward: Reform Support Programme

- **Proposal** of the Commission adopted on 31.5.2018
- Total budget: **EUR 25 billion**
- 3 separate but **complementary instruments**:
 - a) Reform Delivery Tool
 - b) Technical Support Instrument
 - c) Convergence facility



More Information.....



https://ec.europa.eu/info/funding-tenders/overview-funding-programmes/structural-reform-support-programme-srsp_en

THANK YOU